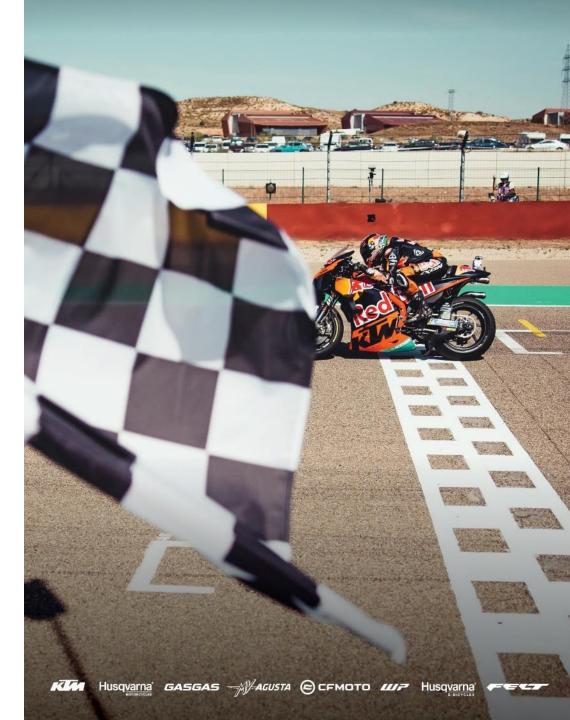


PIERER Mobility AG

The leading European powered two-wheeler group

Company presentation
Update December 2023

PASSION AND PERFORMANCE IN EVERYTHING WE DO.





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In this presentation, stands for KTM AG, which, as the owner of the KTM brand, manufactures and/or distributes motorbikes and motorbike accessories under this brand. To be distinguished from this is KTM Fahrrad GmbH, which, as the exclusive licensee, manufactures and/or sells bicycles and bicycle accessories under the KTM brand. KTM AG and KTM Fahrrad GmbH are neither affiliated with each other under corporate law nor intertwined with each other in terms of capital or otherwise. Consequently, PIERER Mobility Group, does not produce or distribute bicycles and bicycle accessories under the KTM brand but under brands such as Husqvarna, GASGAS or FELT.



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PIERER Mobility AG at a glance

A global leader in the powered two-wheeler industry

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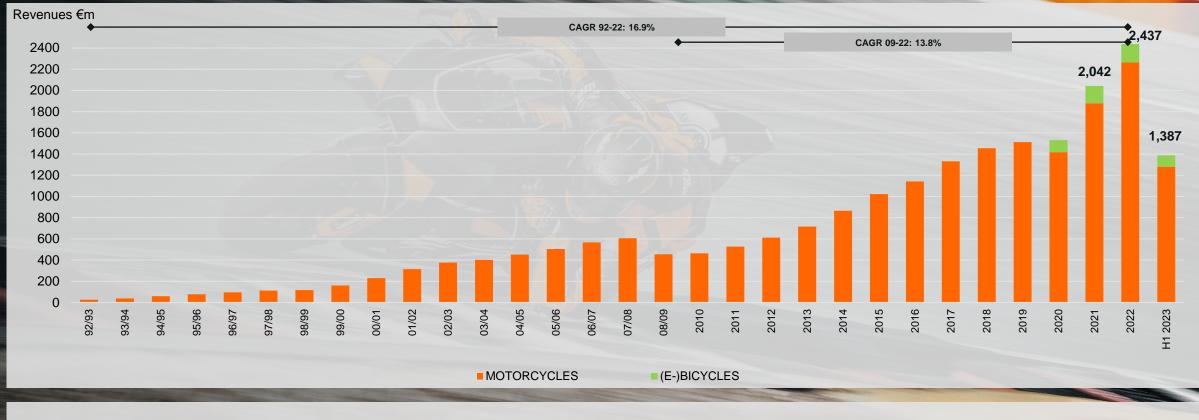
Highlights H1 2023 Strong sales and revenue performance

- Record **revenue**: € 1,387.6 million (+20,2% vs H1 2022)
- Record operating result of € 96.9 million despite big challenges in the bicycle industry
- Sales PTW's: 230,694 units (+16,4% vs H1 2022)
- Double-digit market shares in EU and US
- Strengthening of cooperation with Partner CFMOTO & JV Maxcom
- Opening of KTM Campus North America
- Doubled previous year's dividend payment (€ 2.00 per share)
- Guidance positive outlook for 2023 confirmed





More than thirty years of successful track record



H1 2023 revenue of € 1,387 million (+ ~20%), of which already € 110 million e-mobility sales (e-motorcycles/e-bicycles)

Revenue development since 92/93 includes only the Motorcycles and E-Bikes segments (excl. consolidation and discontinued segments)



GLOBALIZATION

Strategic, continuous growth reinforces our position as a global mobility group.

PEOPLE

"From riders for riders." All of us are united by passion, enthusiasm and performance. It's how we succeed together.

INNOVATION

We're always looking ahead. As a highly innovative company, R&D is a driving force for us – from the racetrack to the street. The result is technology leadership.

FOUR PILLARS OF SUCCESS

BRANDS

We appeal to a wide audience with our strong, global brands. Focused. Differentiated. Consistent. Each with its own distinct brand promise.

KIM ÜHusqvarna GASGAS - Al-AGUSTA CEFMOTO UUP ÜHusqvarna 🖛 🖛 🖛

THE LEADING EUROPEAN POWERED TWO-WHEELER GROUP





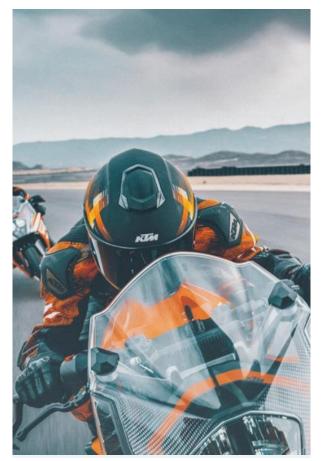
Simplified presentation by areas as of November 2023

100% shareholdings: KTM Forschungs & Entwicklungs GmbH, GASGAS Motorcycles GmbH, WP Suspension GmbH; PIERER New Mobility GmbH (with the brands Husqvarna E-Bicycles, GASGAS and FELT); PIERER Innovation GmbH, Avocodo GmbH; KTM Forschungs & Entwicklungs GmbH; KTM Informatics GmbH; KTM Racing GmbH; <u>74% shareholding</u>: LX media GmbH; <u>50% shareholdings</u>: KISKA GmbH; CERO Design Studio S.L. Other shareholdings: ACstyria Mobilitätscluster GmbH 12.3%; Platin 1483. GmbH 100%, Pierer E-Commerce GmbH 100%

1) w/o KISKA employees; 2) w/o external consultants/freelancers



PIERER MOBILITY DNA More than 30 years in the fast lane.



CONTINUED GROWTH & STRONG FOCUS ON RETURNS

- ~16% sales unit CAGR since 1992 resulting in ~ € 2,437 million revenue in 2022
- EBITDA margin ~ 15% and focus on strong
 FCF generation
- Sustainable avg. FCF of 3-5% of sales volume targeted

ORGANIC GROWTH LEVERAGED BY ACQUISITION & STRATEGIC PARTNERSHIPS

- Investment in infrastructure
- Expanding motorcycles and (e-)bicycles portfolio and entering new markets
- Establishing and developing global strategic partnerships

INNOVATION – THE FUTURE OF PTWs

- R&D expenses around 8 9% of revenues
- Open to technologies focus on e-drives
 & e-fuels
- E-Mobility sales ~ €175 million in 2022
- ~ 34 % sales CAGR between 2019 2022

PREMIUM BRANDS

- Strong brands secure sustainable profitability and market presence
- Product leadership driving gains in market share

PEOPLE & COMMUNITY

- Employees: ~ 6,300, thereof around 1,400 in R&D in 2023
- Strong dealer network with around 6,700 partners in 2023

VALUE CREATION THROUGH SUSTAINABILITY

- Thorough sustainability process
 based on materiality analysis
- Environmental Social Governance (ESG) program with relevant focus areas



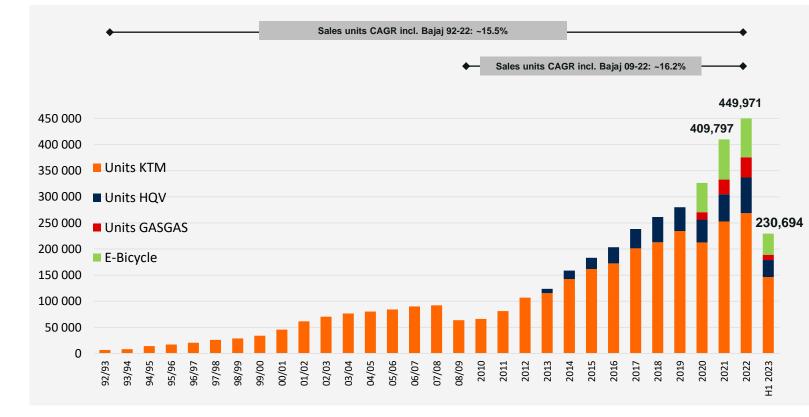
CROEN

Performance Continued growth & focus on returns



Powered two-wheelers (PTW) unit sales

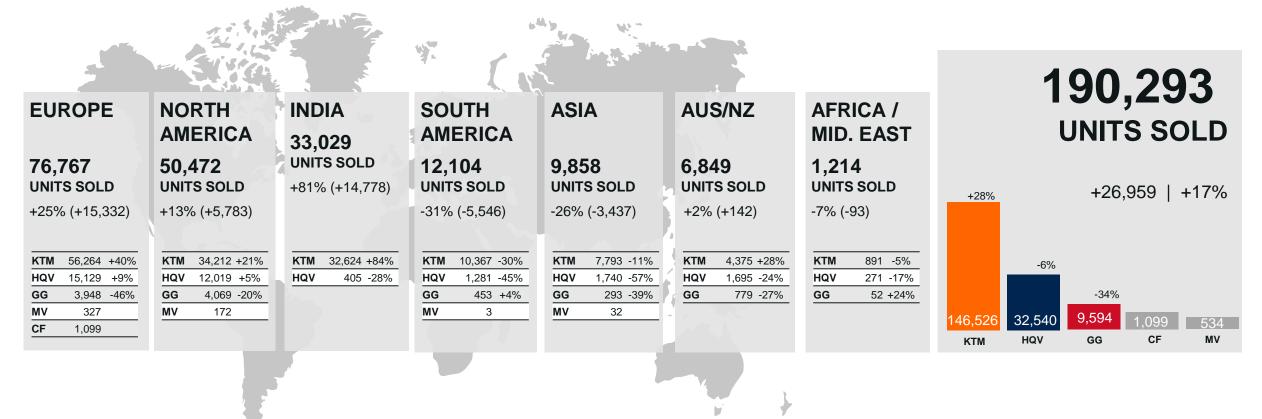
- 230,694 PTWs sold in Half Year 2023 thereof 33,029 units (KTM, Husqvarna) distributed by Bajaj
- Further **31,000 non-E-Bicycles** sold
- KTM motorcycles distributed via Bajaj in India/Indonesia: 32,624
- Husqvarna motorcycles distributed via Bajaj in India/Indonesia: 405
- Motorcycle sales unit CAGR of ~16.2% since 2009





Motorcycle Wholesales – HY 2023

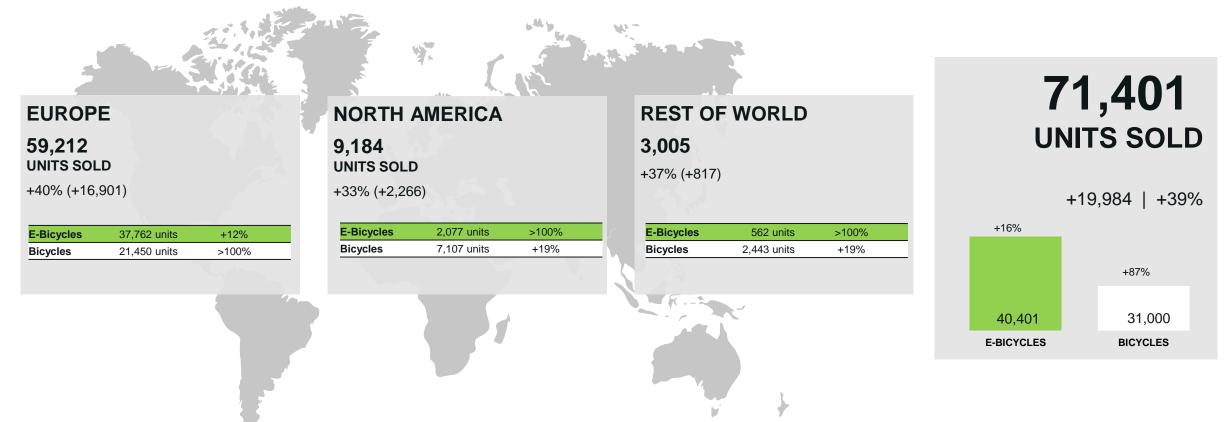
Deliveries to Motorcycle Dealer Network & General Importers



Wholesale (B2B): Sale to Dealer & General Importer Network reflected in P&L | Regions reflect Profit Centers Europe includes Europe, Europe Importers & Other Sales



Bicycle Wholesales – HY 2023



Wholesale (B2B): Sale to Dealer & General Importer Network reflected in P&L | Regions reflect Profit Centers Europe includes Europe, Europe Importers & Other Sales



Business growth driver: dealers

4,600 motorcycle dealers & 2,130 bicycle dealers



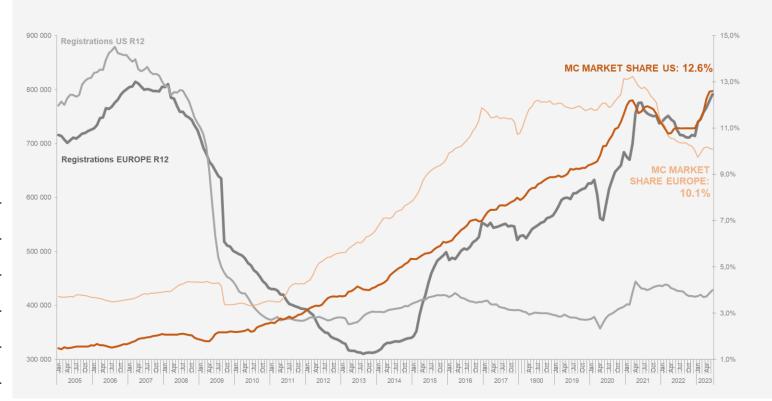


Motorcycle market insights (preliminary) 2023 H1 – Global market development

- Double-digit market shares in EU and US
- Stabilizing market demand for motorcycles

Main Motorcycle Markets (>120cc)

Europe	~470,000 units (+11%)
North America	~290,000 units (+5%)
Australia & New Zealand	~33,000 units (-4%)
India (relevant market)	~600,000 units (+32%)
China (premium importer market)	~35,000 units (-5%)



Europe (DE, FR, IT, GB, ES, BE, NL, AT, CH, FI, DK, NO, PL, CZ, PT): national data providers (w/o MX) | US: MIC (incl. MX)

Note: Calculations 12 months rolling| Motorcycles >120cc (excl. ATVs, electric motorcycles and scooters), no P&L impact; India relevant market: S2 & S3 market



Globalization Organic growth leveraged by acquisition & strategic partnerships



Strong global partners Strategic partnership with Bajaj

The strong strategic partnership with the Indian Bajaj Group, which already lasts for more than 16 years, produced 1 million units of KTM and Husqvarna motorcycles until January 2023.

- Further focus on entry-level, 125 to 390 cc street motorcycles
- Bajaj produced motorcycles sold in > 100 countries
- Sales projection for Indian market:
 > 60,000 units



SOP of new production facility in June 2023







Strong global partners Expansion of the joint venture with CFMOTO

Strengthening cooperation with Partner CFMOTO, sole distributor for KTM in China, in the areas of product strategy, development as well as industrialization – incl. model planning and the joint development of engines and vehicles.

- Production hub for KTM entry-level middle-class models (790cc) for global distribution
- Sales projection for 2023: > 25,000 units
- Take-over of distribution for CFMOTO Motorcycles in Europe in H1 2023 - Setup of a dedicated dealer network in Europe in two steps
- Increase of shareholding in PIERER Mobility AG to 2.0%



Increase of production capacity from 50k to 100k motorcycles



Strong global partners PIERER New Mobility | MAXCOM

Handling of supply chain, warehousing and logistics

- Expansion of the (e-)bicycle production capacity in Europe (Bulgaria) – production facility under construction
- Completion and commissioning of the new logistics center
- Strengthening the cooperation and investments in the joint project also in 2023





Infrastructure Projects KTM NORTH AMERICA

HQ CAMPUS CALIFORNIA, USA – Showcase of eight world-class brands under one roof

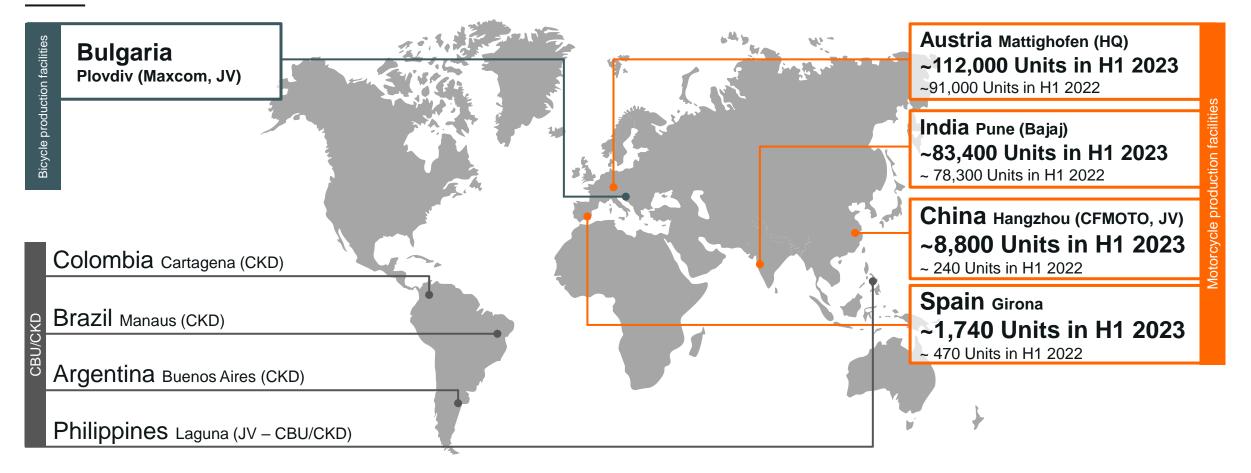
- Most important single sales market in the group: H1 2023 revenue of € 379 million (BY 2022 € 825 million)
- 374 employees
- ~ 950 motorcycle dealers & ~ 540 bicycle dealers
- € 48.4 million investment on 8,094 square meters and more than 13,935 square meters of technical, office, warehouse and racing departments
- Grand opening March 2023



Revenue and employees: incl. US, Canada, Mexico. Motorcycle dealers (KTM, Husqvarna, GASGAS, MV Agusta) in USA, Canada, Mexico. Bicycle dealers (Husqvarna, GASGAS, FELT) in Canada, USA.



Global production facilities H1 2023





Premium brands



Sharply positioned motorcycle brands

and the second s	KLA	The Racing Brand With Extreme Performance	READY TO
		Purity Performance Adventure Extreme	RACE
a s	Husqvarna [®] MOTORCYCLES	The Pioneering Brand With Smart Performance Smart Progressive Dynamic Pure Design	FOR PIONEERS
	GASGAS	The Vibrant Playful Brand With Inviting Performance Daring Capable Vibrant Inviting	GET ON THE GAS!
		The Luxury Italian Brand With Exclusive Performance Package Iconic Italian Design Exclusivity Unmatched Craftmanship	Motorcycle Art
	🕞 СЕМОТО	The Ambitious Brand With Accessible Performance Determined Progressive More Fun	experience more together



Clearly distinct bicycle brands





The pioneering brand with smart performance

Smart | Progressive | Dynamic | Pure Design





Performance bikes that ignite the fun of two-wheeled action!

Daring | Capable | Vibrant | Inviting





The radical brand with an obsession for speed

Fast | Competitive | Accomplished | Instinctive



FOR **PIONEERS**

GET

GAS!

ON THE

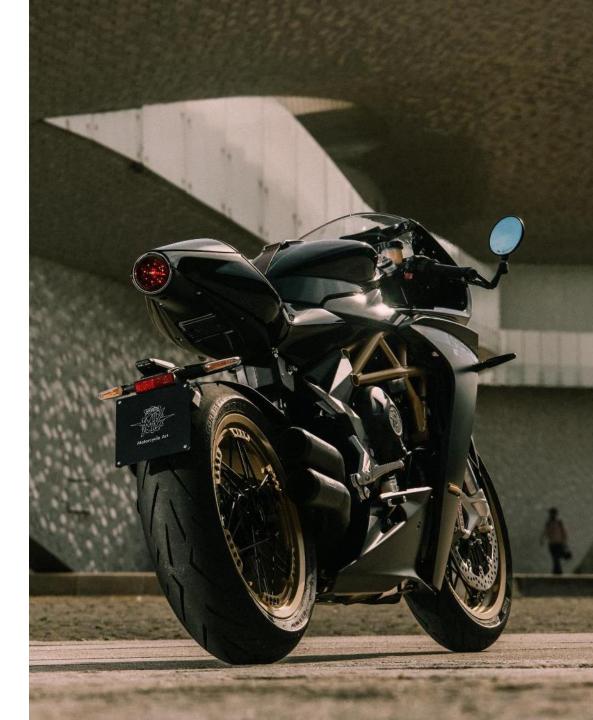




MV Agusta

Luxury sport motorcycle brand made in Italy since 1945

- 25.1% in MV Agusta Motor S.p.A held by KTM Group
- Setup of new companies to manage sales, marketing and customer service as well as purchasing and supply chain:
 - MV Agusta Motorcycles GmbH in Mattighofen
 - MV Agusta Motorcycles North America, Inc. in Murrieta, CA
 - MV Agusta Services S.r.l. in Meran
- Distribution of MV Agusta motorcycles globally completed in H2 2023



PIERER MOBILITY AG

04.

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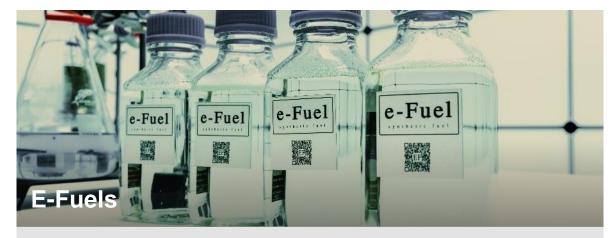
Innovation The future of PTWs



Right vehicle, right place, right energy carrier Openness to different technologies



- Urban environments with rather limited speed and short distances can benefit from electric powertrains
- For vehicles up to around 250ccm, we will continue to develop a variety of products with **low-voltage electric drives** (48-volt)
- Member of Swappable Battery Motorcycle Consortium (SBMC) to accelerate the development and deployment of swappable battery systems and technical standards towards open standardization



- In market segments that are difficult to electrify, it needs other approaches to finding solutions based on **combustion engines**
- For vehicles as of 250ccm, with higher performance and distance requirements, electrification – apart from a few niche products – is not a suitable mass alternative; lack of energy density
- E-fuels can be a gamechanger for
 - operating existing fleets in a carbon-neutral way
 - generating efficiency advantages in new engines (e.g., reduction of fuel consumption)



Product development / competence centers ~1,500 employees, over 47,000 m²

Research & Development center (Mattighofen & Munderfing, Austria)

 Design, development and testing of ICE powered vehicles, design engineering of components (E/E, metal structures, plastic) and suspension components, prototype production facilities for exhaust and frame components

KISKA design studios & E-Mobility research & development center (Anif, Austria & Munich, Germany)

 Product development, engineering, design and SPM, E-drivetrain and E-products

Cero research & development center (Barcelona, Spain)

• E-Mobility, bicycle, design and engineering







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05.

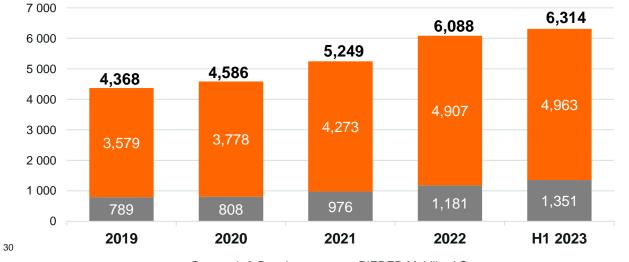
People Development of employees



Development of employees As of 06/30/2023

Key Facts

- 6,314 employees (of which approx. 5,100 in Austria), incl. around 200 apprentices
- Increase by 658 staff in H1 2023 (compared to 5,656 in H1 2022)
- Internationalization of apprentice training: 6-week internship at subsidiaries abroad, for example at KTM North America
- 37.2 years average age, 26.1% female share





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Research & Development
PIERER Mobility AG



06.

FINANCIALS & GUIDANCE



FINANCIALS CONSOLIDATED PROFIT & LOSS FIGURES UNDER IFRS

in €m	H1 2022	H1 2023	∆ 2022/23
Revenues	1,154.1	1,387.6	+20.2% 1
EBITDA	162.3	178.9	+10.3% 2
EBIT	92.8	96.9	+4.3% 2
Earnings	68.2	53.0	-22.2% 3
Earnings after minorities	67.6	55.0	-18.6%
EBITDA margin	14.1%	12.9%	-1.2ppts
EBIT margin	8.0%	7.0%	-1.0ppts 2
Employees (Headcount)	5,656	6,314	+11.6% 4

- Record revenue was achieved once again (+ € 233.5 million)
- Increase in sales volumes very strong in both divisions, especially in Europe (motorcyles +25%, bicycles +40%)
- H1 2023: 59% of revenues in Europe (H1 2022: 53%)
 28% of revenues in North America (H1 2022: 30%)
- Despite big challenges in the bicycle sector a record operating result was achieved
- EBIT margin below previous year, mainly influenced by high discounts and lower volume (as planned) in the bicycle sector as well as generally rising energy and personnel costs
- Higher interest expenses depressed earnings after taxes
- Further increase in headcount: +658 employees
 - Apprentices campaign: PIERER Mobility AG is currently training around 200 apprentices
- Around 1,400 of the total employees work in R&D (~ 21% of workforce)



FINANCIALS BUSINESS SEGMENTS UNDER IFRS

	H1 2023				
in €m	GROUP	MOTORCYCLES	BICYCLES	OTHERS	
Revenues	1,387.6	1,276.8	107.5	3.3	1
EBITDA	178.9	196.2	-14.2	-3.1	2
EBIT	96.9	117.3	-16.4	-4.1	2
Earnings	53.0	73.4	-15.9	-4.4	
EBITDA margin	12.9%	15.4%	-13.2%	-	
EBIT margin	7.0%	9.2%	-15.2%	-	3

- Motorcycles segment revenues in H1 2023 increased by around € 204 million vs. H1 2022 (+19%)
- Bicycles segment revenues in H1 2023 increased by around € 29 million vs. H1 2022 (+37%)
- Sales split H1 2023: 190,293 motorcycles (+17%) 40,401 e-bicycles (+16%) 31,000 bicycles (+87%)
- Motorcycles division was able to achieve an operating result above the previous year's level (EBIT € +17 million)
- Bicycles Division, operating result was below the previous year's level (EBIT € -12.7 million). The inventory situation of the dealers led to increased discounting which has a significant negative impact on the EBIT development.
- Operating margins in the motorcycles segment at previous year's level



FINANCIALS

CONSOLIDATED BALANCE SHEET AND CASH FLOW FIGURES UNDER IFRS

in €m	12/31/22	6/30/2023	∆ 2022/23	
Balance sheet total	2,550.6	2,675.5	+4.9%	
Equity	914.4	889.9	-2.7%	1
Total interest-bearing debt	535.3	688.2	+28.6%	
Working capital employed	186.7	262.6	+40.6%	2
Net debt	256.5	442.9	+72.6%	
Equity ratio	35.8%	33.3%	-2.5ppts	1
Working capital employed as % of sales1)	7.7%	9.8%	+2.1ppts	
Gearing	28.1%	49.8%	+21.7ppts	3
Net debt / EBITDA ¹⁾	0.7x	1.1x	+0.4x	3

in €m	H1 2022	H1 2023	∆ H1 2022/23	
Free Cash flow	-146.2	-96.0	+34,3%	4
Capex ²⁾	-102.5	-133.1	-29.8%	5
Capex right-of-use/Leasing (IFRS 16)	-10.2	-18.6	-81.4%	
Cash flow from investing activities	-122.0	-148.4	-21.7%	
				_
Depreciation	69.4	82.0	+18.2%	_

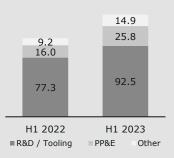
1) Calculated dynamically for the last 12 month

2) Additions of property, plant & equipment (PP&E) and intangible assets according to the fixed assets schedule (excl. right-of-use additions - IFRS 16 leasing)

- Dividend payments were higher then the positive result in H1
 Equity ratio reduced to 33.3%
- Increase mainly due to the increase in inventories by +112 million or +17%.
- Regarding the build-up of inventories, the financial key ratios are according to expectations and under control.
- Free cash flow H1 2023 better then in H1 2022

Capex driven by R&D to support high innovation rate

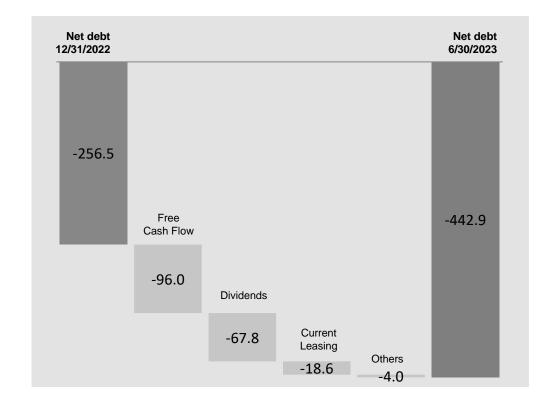
 Increase of PP&E investments in 2023 especially due to the investments in the Joint Venture with Maxcom in Bulgaria





FINANCIALS FREE CASH FLOW AND NET DEBT ANALYSIS

FREE CASH FLOW - in €m	H1 2022	H1 2023	∆ 2022/23
EBITDA	162.3	178.9	16.6
(+) Interest receipts and (-) payments	-6.7	-23.4	-16.7
(-) Taxes	-20.9	-3.1	17.8
(+) Non-cash expenses and (-) income	-1.0	-10.6	-9.6
Gross Cash Flow	133.7	141.8	8.1
+ / - Change Working Capital employed	-92.4	-71.1	21.3
+ / - Change Non-Working Capital	-65.5	-18.3	47.2
Cash Flow operating activity	-24.2	52.4	76.6
Cash Flow investing activity	-122.0	-148.4	-26.4
FREE CASH FLOW	-146.2	-96.0	50.2
in % of revenue	-12.7%	-6.9%	





FINANCIAL GUIDANCE 2023 OUTLOOK 2024

	Outlook 2024	Forecast 2023	Key figures 2022	Key figures 2021	Key figures 2020
Revenues in €m/ Revenue growth in %	+/- 0%	7 – 9% (vs 6 – 10%)	2,437.2	2,041.7	1,530.4
EBIT margin	5 – 7%	5 – 7% (vs 8 – 10%)	9.7%	9.5%	7.0%
EBITDA margin			15.6%	16.3%	15.3%





PERFORMANCE OF THE PKTM SHARE



- Listings: SIX Swiss Exchange (primary listing), Vienna Stock Exchange (prime market)
- Listed in the SPI ESG / SPI ESG Weighted Index of the SIX Swiss Exchange and in the ATX Global Players Index of the Vienna Stock Exchange since September 19, 2022.

Share chart PMAG and calculation market cap - Source: SIX Swiss Exchange (©Euroland.com, pierermobility.com/en/investor-relations/overview) Ticker: PKTM I Swiss Valor Number: 41860974 I Reuters: PKTM.S, PKTM.VI I Bloomberg: PKTM SW, PKTM AV

Broker	Recommendation	Price target
Jefferies	Buy	CHF 95.00 (unchanged)
Stifel	Buy	CHF 87.00 (unchanged)
Vontobel	Buy	CHF 91.00 (unchanged)

Shareholder structure

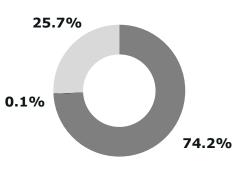
as of November 2023

Number of shares: Market cap: Closing price 12/04/2023:

Coverage

Last update 12/2023

33,796,535 shares CHF 1,957 M CHF 57.90



Pierer Bajaj AG, Austria
 Pierer Konzerngesellschaft mbH, Austria
 Free float



MANAGEMENT TEAM & CONTACT DETAILS

PIERER Mobility AG



Stefan Pierer CEO



Viktor Sigl CFO



Hubert Trunkenpolz Member of the Executive Board



Friedrich Roithner

Member of the Supervisory Board



Michaela Friepess Member of the Supervisory Board

CONTACT DETAILS

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