







MANAGEMENT PRESENTATION





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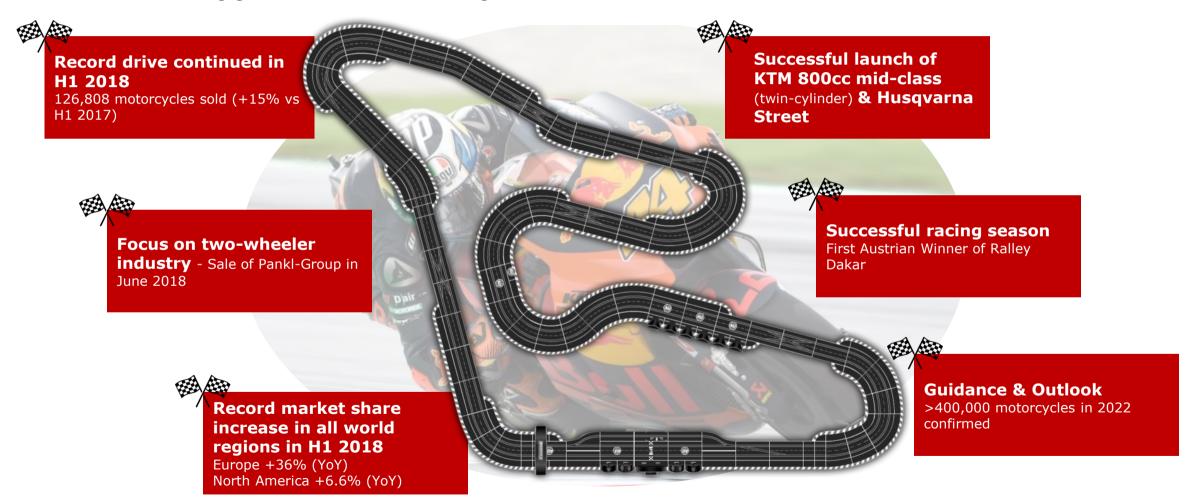
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Highlights first half 2018 and Outlook

Continuation of strong growth and market share gains

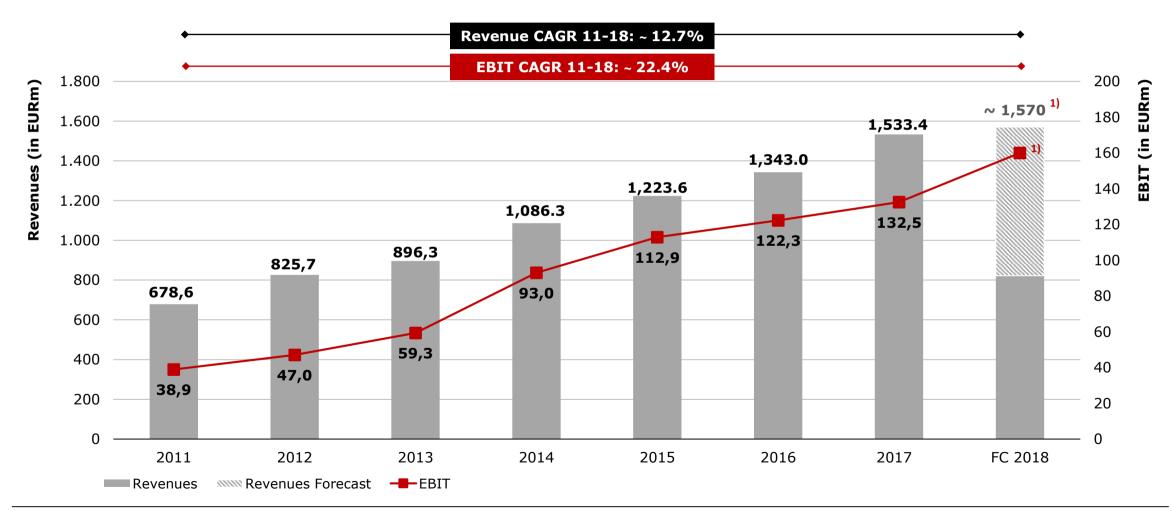






The leading European powered-two wheeler group

Revenue and EBIT performance

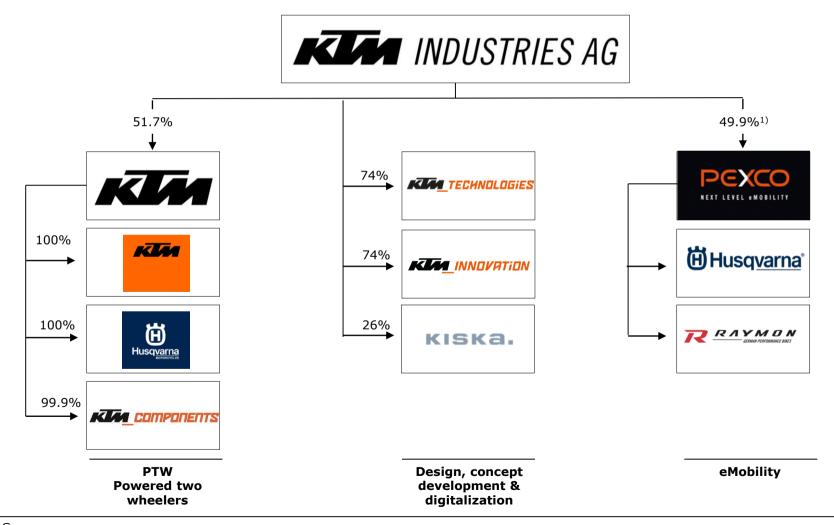






The leading European powered-two wheeler group

Group structure

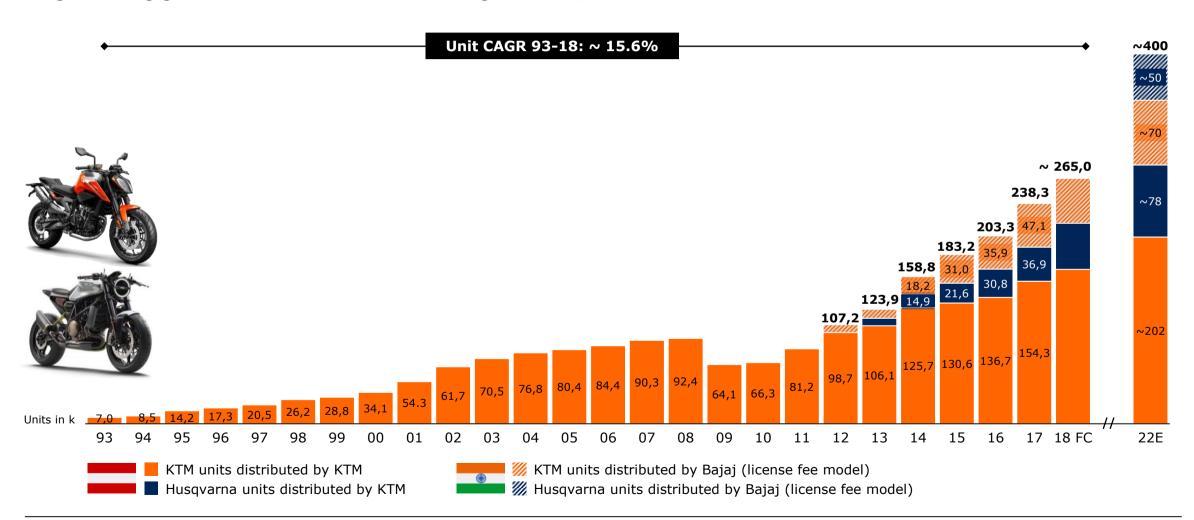






Motorcycle growth

Long-standing growth track record with sales target of 400,000 units in 2022

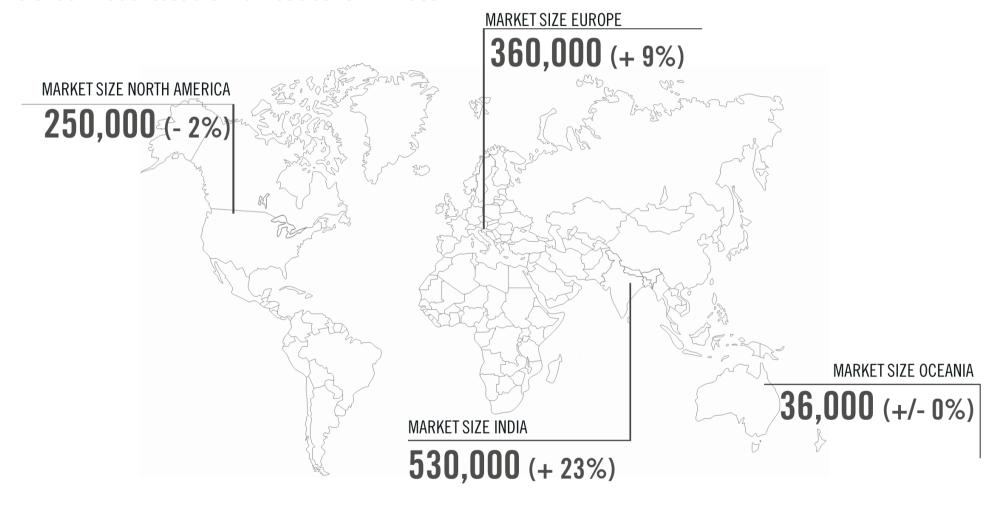






Market environment HY1 2018 vs 2017

Overall trends in addressable market above > 120ccm

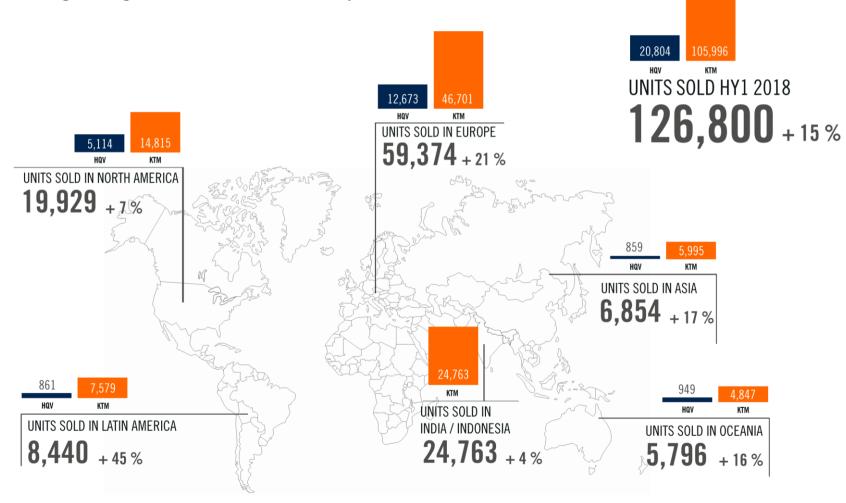






Motorcycle growth - Units sold

Strong unit growth in USA and Europe in H1 2018



- India is seen as the most important future market
- Largest growth in absolute terms is still expected from Europe and North America
- Largest growth in relative terms is expected in emerging markets
- The revenue mix of street vs offroad is expected to shift from 50:50 in 2017 to about 70:30 in 2022

Units sold in Africa & Middle East: 1,644 (- 16%)





Market and competitive environment June (cumulated)

Positioning and momentum

Brand performance

| | Performance ranking by brand | | | | |
|-----------------|------------------------------|---------|-------------|----------|--------|
| | 2017 | 2018 | Diff. to PY | | Change |
| KAWASAKI | 63,362 | 72,052 | 8,690 | † | 13.7% |
| КТМ | 45,002 | 52,840 | 7,838 | | 17.4% |
| HONDA | 90,708 | 97,754 | 7,046 | | 7.8% |
| BENELLI | 1,682 | 6,029 | 4,347 | | 258.4% |
| HUSQVARNA. | 10,856 | 14,729 | 3,873 | | 35.7% |
| SUZUKI | 33,475 | 36,931 | 3,456 | | 10.3% |
| APRILIA | 4,081 | 5,544 | 1,463 | | 35.9% |
| BETA | 3,218 | 4,179 | 961 | nkina | 29.9% |
| GAS GAS | 784 | 1,067 | 283 | Z X | 36.1% |
| MOTO GUZZI | 3,958 | 4,024 | 66 | 8 | 1.6% |
| SHERCO | 1,116 | 1,181 | 65 | | 5.8% |
| MV AGUSTA | 1,012 | 832 | -180 | | -17.8% |
| DUCATI | 27,195 | 24,860 | -2,335 | | -8.6% |
| TRIUMPH | 30,161 | 27,724 | -2,437 | | -8.1% |
| YAMAHA | 88,167 | 85,349 | -2,818 | | -3.2% |
| BMW | 65,516 | 61,846 | -3,670 | | -5.6% |
| HARLEY-DAVIDSON | 112,410 | 106,527 | -5,883 | | -5.2% |

Relative market position and momentum

| | Units ranking by brand | | | | |
|-----------------|------------------------|---------|---------|-------------|--------|
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KTM and Husqvarna again leading the Performance ranking

KTM and Husqvarna among the biggest motorcycle manufacturers

Source: KTM Industries AG | Europe (AT, CH, DE, BE, DK, ES, FI, FR, GR, IT, NL, NO, PT, SE, UK): ACEM, national data providers (w/o MX) | US: MIC (incl. MX) | CA: MMIC (incl. MX) |

OC: ERG (incl. MX) | ZA: eNaTiS (incl. MX)

Note: Calculations are Jan - Jun cumulated | Motorcycles >120cc (excl. ATVs, electric motorcycles and scooters)





Market and competitive environment July (cumulated)

Positioning and momentum

Brand performance

| | Performance ranking by brand | | | | |
|-----------------|------------------------------|---------|-------------|----------------|--|
| | 2017 | 2018 | Diff. to PY | Change | |
| KAWASAKI | 72,877 | 83,403 | 10,526 | 14.4% | |
| КТМ | 52,913 | 61,570 | 8,657 | 16.4% | |
| HONDA | 105,298 | 113,337 | 8,039 | 7.6% | |
| BENELLI | 2,353 | 7,682 | 5,329 | 226.5% | |
| HUSQVARNA | 12,279 | 16,725 | 4,446 | 36.2% | |
| SUZUKI | 38,659 | 42,427 | 3,768 | 9.7% | |
| APRILIA | 4,912 | 6,497 | 1,585 | 32.3% | |
| BETA | 3,740 | 4,787 | 1,047 | 28.0% 29.6% | |
| GAS GAS | 910 | 1,179 | 269 | <u> </u> | |
| SHERCO | 1,209 | 1,318 | 109 | 9.0% | |
| MOTO GUZZI | 4,564 | 4,672 | 108 | 2.4% | |
| MV AGUSTA | 1,145 | 949 | - 196 | -17.1% | |
| DUCATI | 30,782 | 28,340 | - 2,442 | -7.9% | |
| TRIUMPH | 34,252 | 31,646 | - 2,606 | -7.6% | |
| YAMAHA | 102,102 | 98,917 | - 3,185 | -3.1% | |
| BMW | 75,195 | 70,455 | - 4,740 | -6.3% | |
| HARLEY-DAVIDSON | 131,949 | 123,291 | - 8,658 | -6.6% | |

Relative market position and momentum

| | Units ranking by brand | | | |
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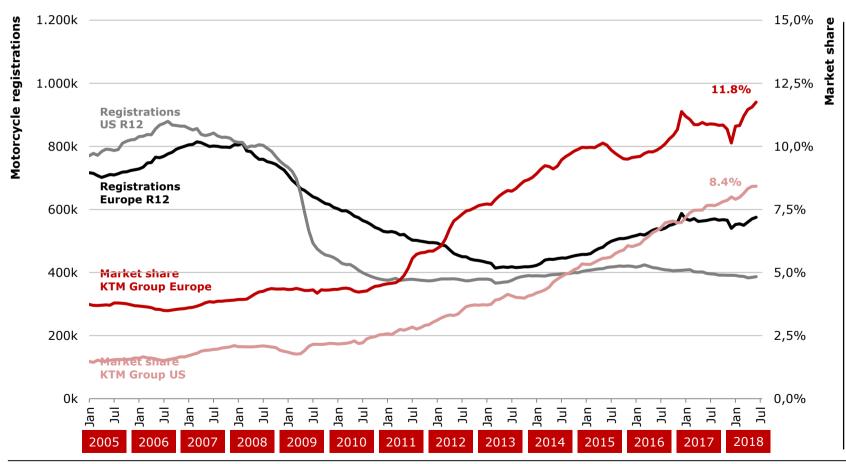




Market and competitive environment

Overall trends in market size and share

Motorcycle registrations and market shares



- KTM Industries continues to gain market share in the US. These gains are mainly driven by the addition of Husqvarna to the KTM platform
- Despite the ongoing decline of Harley-Davidson, KTM and Husqvarna are able to gain market shares
- The loss in European market share in 2017 are more than offset in H1 2018
- Due to the introduction of EURO 5 standards in 2020, a consolidation among manufacturers is expected





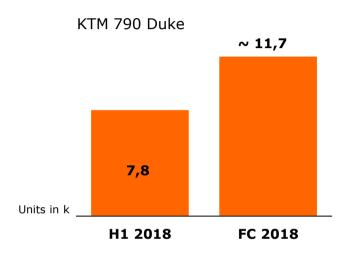
Motorcycle growth driver -KTM 800cc Mid-class

Leveraging the new 800cc motor platform





SOP 03/2018







KTM 790 Adventure

Model Year 2019 - SOP 11/2018 Production Volume 2019: ~13k units





Motorcycle growth driver – Husqvarna Street





Husqvarna 701 Vitpilen 701 Svartpilen

SOP 04/2018 SOP 2019

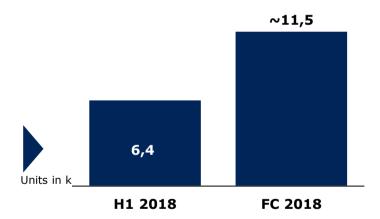




Husqvarna 401 Svartpilen

SOP 03/2018 Transfer to India in 12/2019

Husqvarna Street Models 401/701







Husqvarna 401 Vitpilen

SOP 03/2018 Transfer to India in 12/2019





Husqvarna Vitpilen 701

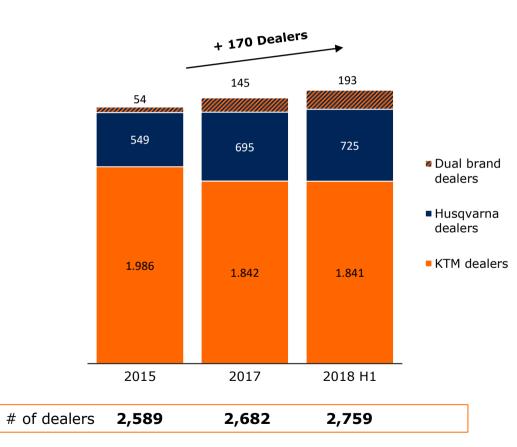






Motorcycle growth driver – Dual brand dealers

Dual brand dealers more than tripled since 2015. 918 Husqvarna dealers by June 2018





Source: KTM Industries AG

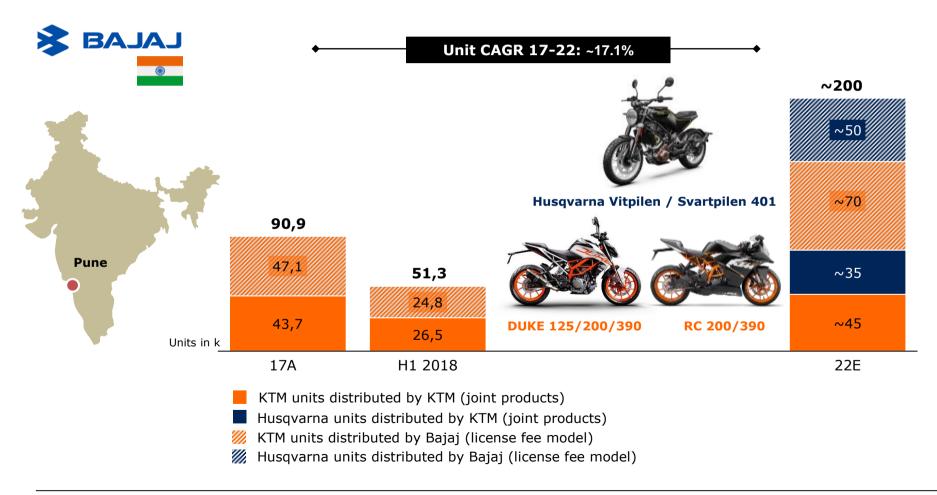
Note: Chart includes subsidiary and importer dealers





Motorcycle growth driver - Cooperation with Bajaj

Production volume is expected to increase to over 200,000 units during the next years



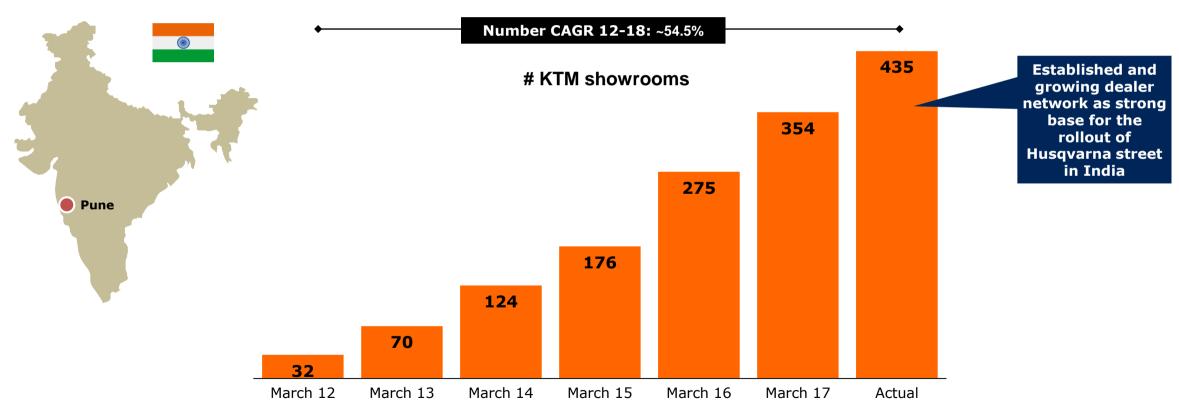




Motorcycle growth driver - Cooperation with Bajaj

Bajaj built-up 435 KTM showrooms in India over the last 6 years











PEXCO eBike

Market development

Market data 2017

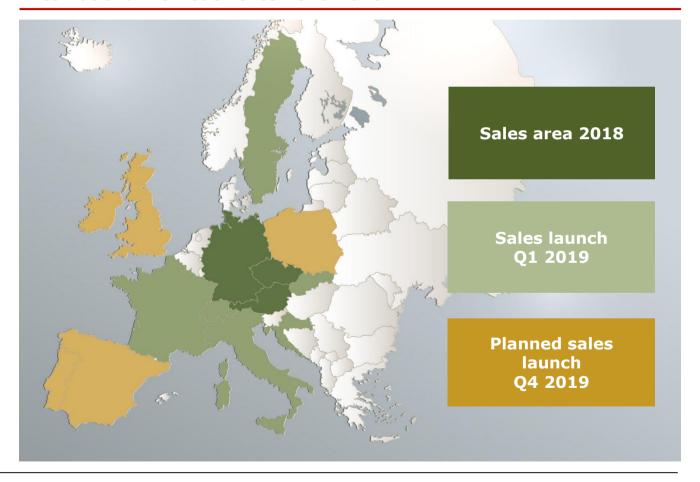
Germany: 720,000 eBikes +19%
 >> 2018: 800,000 - 900,000 units expected;
 Acutal share of E in the market: 19%
 >> expected longterm: 35%

- Austria: 120,474 +39,2% >> share 29,1%
- In countries like Italy, UK, Spain unit sales of eBikes develops very rapidly; double-digit-% growth expected

Expected unit sales Pexco 2018/2019

- Expected unit sales in the first year 2018:
 35,000 40,000 units (Revenue: € 35- 40m)
- Budget 2019: 60,000 units (Revenue: € 80m)

International Roll-out Pexco 2018-2020







PEXCO eBike

Husqvarna and Raymon Model range 2019

GranUrban GranTourer

• Retail price: EUR 4,400 - 6,200

• Retail price: EUR 3,400 - 4,200

• Retail price: EUR 3,000 - 4,400







MountainCross

21 models 20 models 56 models

















KTM E-Mobility

Zero emission product strategy

Freeride E 16kW

Sport Mini 2kW (5 kW Top Performance)

Freeride Light 4kW

Husqvarna Scooter 4kW / 11kW









Market launch:

On the market since 2014

 Retail price: EUR ~11,290 (incl. battery package EUR ~3,600) SOP 4/2019

Expected retail price: EUR ~5,000

2020

2020/21







Consolidated profit & loss figures under IFRS

| in EURm | H1 2017 | H1 2018 | Δ H1 | |
|---------------------------|---------|---------|------|---|
| Revenues | 758.8 | 821.8 | +8% | 1 |
| EBITDA | 105.8 | 126.2 | +19% | |
| EBIT | 65.8 | 78.4 | +19% | 2 |
| Earnings | 41.4 | 52.7 | +27% | |
| Earnings after minorities | 23.4 | 33.7 | +44% | |
| | | | | |
| EBITDA margin | 13.9% | 15.4% | _ | |
| EBIT margin | 8.7% | 9.5% | _ | 2 |
| | | | _ | |
| Employees (Headcount) | 5.486 | 4.334 | -21% | 3 |

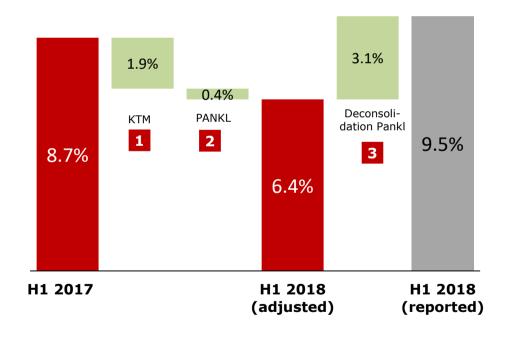
- Record sales of more than 126,800 motorcycles
 - In all world regions, KTM gained significant market share
- Positive one-time effect from the sale of Pankl-Group in June 2018 of € 26.2 m
 - The normalized EBIT adjusted for the Pankl deconsolidation effect - of € 52.2 m is higher than planned
 - Series launches in the first half 2018
- As a result of the sale of the Pankl-Group the number of employees at the KTM Industries-Group is lowered by 1,800
 - KTM employed 4,334 people at the end of June 2018 (+11% without Pankl effect)
 - About 10% of the workforce are leased employees





EBIT margin bridge

Adjusted EBIT margin H1 2017 vs H1 2018



- Budgeted four series launches in first half 2018
- Due to moderate development in Racing the EBIT fell from
 € 9.1m to € 6.8m in the first half of the year
- Sale of Pankl on June 26, 2018
 - → Positive deconsolidation effect from € 26.2m on Group-EBIT in H1 2018



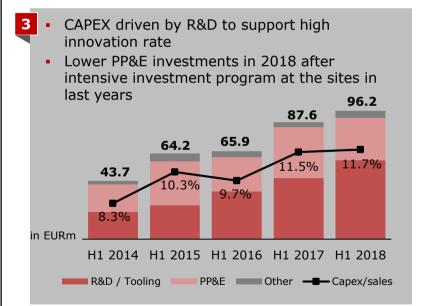


Consolidated balance sheet and cash flow figures under IFRS

| in EURm | FY 2017 | H1 2018 | Δ 2017/18 | |
|-----------------------------------|---------|---------------------|-----------|---|
| Balance sheet total | 1,465.2 | 1,425.6 | -3% | |
| | | | | |
| Equity | 528.6 | 490.9 | -7% | 1 |
| Total interest bearing debt | 544.0 | 526.6 | -3% | |
| | | | | |
| Net working capital (NWC) | 238.4 | 241.6 | 1% | |
| Net debt | 375.0 | 382.9 | 2% | |
| | | | | |
| Net working capital as % of sales | 15.6% | 15.1% ¹⁾ | _ | |
| Equity ratio | 36.1% | 34.4% | _ | 1 |
| Gearing | 70.9% | 78.0% | _ | |
| Net debt / EBITDA | 1.7x | 1.6x | - | |

| in EURm | H1 2017 | H1 2018 | Δ Η1 | |
|-------------------------------------|---------|---------|-------|---|
| Cash flow from operating activities | -8.8 | -49.6 | <100% | 2 |
| Capex ²⁾ | -87.6 | -96.2 | +10% | 3 |
| Cash flow from investing activities | -63.5 | -38.6 | -39% | 4 |

- Repayment of perpetual bond reduced Equity about € 60m
- Seasonal intrayear increase of working capital



Positive cash-effect of disposal Pankl-Group on investing cash-flow

¹⁾ Calculated dynamically for the last 12 month

²⁾ Definition: Additions of property, plant & equipment (PP&E) and intangible assets according to the fixed assets schedule





Impact of the sale of Pankl-Group on the key-figures

| in EURm PROFIT AND LOSS 1 | H1 2018 <u>before</u> Pankl sale | H1 2018 after Pankl sale | Chg. |
|-----------------------------------|-------------------------------------|-----------------------------|-----------|
| Revenues | 821.8 | 821.8 | 0.0 |
| EBITDA | 105.1 | 126.2 | +26.2 |
| EBIT | 52.2 | 78.4 | +26.2 |
| EBITDA margin | 12.8% | 15.4% | +2.6ppts |
| EBIT margin | 6.4% | 9.5% | +3.1ppts |
| BALANCE SHEET 2 | | | |
| Balance sheet total | 1,606.2 | 1,425.6 | -180.7 |
| Equity | 531.3 | 490.9 | -40.3 |
| Total interest bearing debt | 639.6 | 526.6 | -113.0 |
| Net working capital (NWC) | 320.5 | 241.6 | -78.9 |
| Net debt | 554.4 | 382.9 | -171.5 |
| Net working capital as % of sales | 20.0%1) | 15.1%1) | -4.9ppts |
| Equity ratio | 33.1% | 34.4% | +1.3ppts |
| Gearing | 104.4% | 78.0% | -26.4ppts |
| Net debt / EBITDA | 2.6x | 1.6x | -1.0x |

- Positive deconsolidation effect from the sale of the Pankl-Group of € 26.2 m included in EBIT and EBITDA
 - Revenues and operating earnings of Pankl-Group from Jan-Jun are still contained in the Profit and Loss from H1 2018 of KTM Industries-Group

- Strenghtening of the balance sheet structure
 - Due to deconsolidation of Pankl-Group Net debt, Net debt/EBITDA and Gearing improved
 - Equity lower because perpetual bond in the amount of € 60 m was repaid as a result of cash inflow from the sale of Pankl

Source: KTM Industries AG

1) Calculated dynamically for the last 12 month





Outlook

Financial guidance

| Short- and mid-term guidance | FC 2018 | 2021 | |
|--|--------------------------------------|--------------------------------------|--|
| Revenue in EUR / Revenue growth | ~ 1,570 million | 9 - 11% CAGR 2018-21 | |
| Number of motorcycles sold ¹⁾ | ~ 265,000 | >360,000 units | |
| EBIT in EUR / EBIT margin | >160 million | 8 - 10% | |
| Capex ²⁾ / sales in EUR / % | ~ 165 million | 8 - 10% | |
| Net debt / EBITDA | 1.0 - 1.2x | < 1.0 x | |
| ROIC | 12 - 13% | 10 - 12% | |
| Dividend policy | Stable and conservative payout level | Stable and conservative payout level | |

Targeted sales of more than 400,000 motorcycles¹⁾ in 2022 confirmed

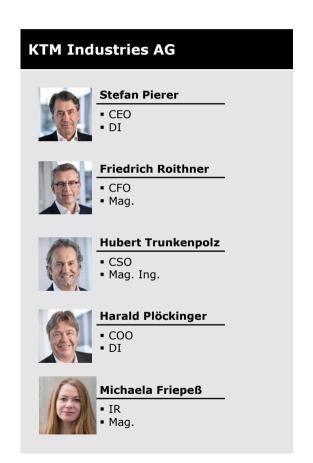
Including units distributed by Bajaj
 Definition: Additions of property, plant & equipment (PP&E) and intangible assets according to the fixed assets schedule







Management team and contact details



Contact details

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Source: KTM Industries AG Note: As of January 2018